

California leads the way in addressing transport infrastructure



By Patrick Burnson, Executive Editor

California, which is arguably the most progressive state in the nation when it comes to innovation, is leading the charge in building “sustainable” new transport networks.

It is also important to note that in this era of unprecedented political division, the effort is supported by members of both political parties.

Congressman Alan Lowenthal (D-CA) introduced bipartisan legislation last week which will create a dedicated revenue source to strengthen America’s economic competitiveness by investing in the rebuilding of our crumbling national freight infrastructure.

“Goods movement is the backbone of our economy. In order to maintain the standing of the United States as a global economic leader, we must invest in expanding the capacity, reliability, and efficiency of our nation’s goods movement system and freight infrastructure,” Congressman Lowenthal said. “And yet, that infrastructure is crumbling around us. We must take action to rebuild it and strengthen it, all in a way that also addresses the negative impacts of goods movement on our communities.”

In 2015, Congress passed the bipartisan Fixing America’s Surface Transportation (FAST) Act, which for the first time outlined a national freight policy. This bill incorporated ideas from Congressman Lowenthal’s earlier proposals on freight infrastructure financing to set up both formula and competitive programs to invest in these systems.

The Congressman’s bill, H.R. 3001, The National Multimodal and Sustainable Freight Infrastructure Act, builds on the success of the FAST Act and ensures continued investment in the goods movement network. The bill would raise roughly \$8 billion a year dedicated to freight-related infrastructure projects throughout the nation, with a focus on multimodal projects and projects that rebuild aging infrastructure while relieving bottlenecks in the freight transportation system.

The bill would establish the Freight Transportation Infrastructure Trust Fund, funded through a national 1 percent waybill fee on the transportation cost of goods.

To invest the funds, the bill creates two freight specific grant programs: a formula grant in which each state would receive funds each year based on the amount of existing infrastructure within the state, and a competitive grant program what would be open to all local, regional, and state governments.

In order to address the growing national backlog of infrastructure needs to support our economy, sustained investment in our freight infrastructure is necessary.

The latest report card on America’s infrastructure from the American Society of Civil Engineers (ASCE) rated America’s rail system with a B, our bridges and ports with a C+, and our roads with a D. The

overall grade for our entire infrastructure system was a D+.

“Our nation is at a crossroads,” the ASCE said in the report. “Deteriorating infrastructure is impeding our ability to compete in the thriving global economy, and improvements are necessary to ensure our country is built for the future. While we have made some progress, reversing the trajectory after decades of underinvestment in our infrastructure requires transformative action from Congress, states, infrastructure owners, and the American people.”

H.R. 3001 was introduced on June 22 with original cosponsors Congress Members Nanette Barragan (CA-44), Earl Blumenauer (OR-03), Matt Cartwright (PA-17), Judy Chu (CA-27), Robin Kelly (IL-02), Mark Meadows (NC-11), Gwen Moore (WI-04), Grace Napolitano (CA-32), Mark Pocan (WI-02), Dana Rohrabacher (CA-48), and Mark Takano (CA-41).

SOURCE: <http://www.logisticsmgmt.com>

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weekly newspaper



California Sub-Bid Request Ads

Charles Pankow Builders, Ltd. is seeking certified and qualified SBE, DVBE and WeBuild sub-contractors interested in assisting Pankow with a budget on our proprietary conceptual drawings to aid us in this pursuit of the

Roosevelt High School Comprehensive Modernization Project.

Pankow is seeking participation from the following trades: **Demolition & Abatement, Concrete Reinforcing, Concrete Ready Mix, Structural Steel Framing, Metal Decking, Metal Fabrications & Stairs, Architectural Woodwork, Insulation, Roofing and Waterproofing, Sheet Metal and Flashings, Applied Fireproofing, Doors, Frames and Hardware, Specialty Doors and Frames, Entrances, Storefronts, & Curtain Walls, Plaster and Gypsum Board Assemblies, Tiling, Ceilings, Flooring, Painting and Wall Coverings, Visual Display Units, Signage, Toilet Partitions and Accessories, Laboratory Equipment, Theater and Stage Equipment, Window Treatments, Specialty Casework, Seating, 14 20 00 - Elevators, Site Clearing and Grading, Erosion and Sedimentation Controls, Asphalt Paving, Site Concrete, Pavement Markings and Bumpers, Fences and Gates and Planting and Irrigation.**

The Project includes the demolition of numerous existing structures, infrastructure, hardscape and landscape areas. The Project also includes construction of new classroom buildings, new administration building, new gymnasium building, new auditorium, new wellness center, new lunch shelter along with associated site work, utility infrastructure, landscaping, hardscape, athletic courts and off-site improvements as needed. The Project will also include limited modernization of existing structures including programmatic access and exterior painting and finishes.

Additionally, this is a Public Works project, as defined in Labor Code section 1720, and must be performed in accordance with the requirements of Labor Code sections 1720 to 1815 and Title 8 CCR sections 16000 to 17270, which govern the payment of prevailing wage rates on public works projects. Furthermore, Pankow is affiliated with the Carpenters, Laborers and Cement Masons.

**PROJECT: BROWNFIELD AIRPORT (SDM) 8L/26R RUNWAY REHABILITATION PH III
CITY OF SAN DIEGO – K-17-1575-DBB-3
SAN DIEGO, CA**

****THIS PROJECT HAS A 26.9 % DBE GOAL****

BID DATE: JULY 11, 2017 • BID TIME: 2:00 P.M.

Please respond by 5:00 p.m., JULY 10, 2017

We are seeking quotes from all small business concerns - CERTIFIED DBE including, but not limited to, the following work items:

BIOLOGICAL RESOURCES, HISTORICAL RESOURCES, WPCP DEVELOPMENT, WPCP IMPLEMENTATION, VIDEO RECORDING OF EXISTING CONDITIONS, QUALIFIED SAFETY REPRESENTATIVE, MOBILIZATION, CONSTRUCTION BARRICADES, FENCING, MARKERS AND SIGNS, ASPHALT CRACK SEALING, COLD MILLING OF AC PAVEMENT, WEED CONTROL, MARKING REMOVAL, BITUMINOUS SURFACE COURSE, BITUMINOUS BASE COURSE, CONCRETE JOINT SEAL, CONCRETE SPALL REPAIR, RUNWAY AND TAXIWAY MARKINGS, EMULSIFIED ASPHALT SLURRY SEAL, REMOVE EXISTING JCAN AND CONCRETE FOUNDATION AND BACKFILL, ADJUST EXISTING EDGE LIGHT CANS TO GRADE, REPLACE EXISTING SIGN PANELS, REMOVE AND REINSTALL EXISTING LIGHT FIXTURES.

Coffman Specialties, Inc. is signatory to Operating Engineers, Laborers, Teamsters, Cement Masons and Carpenters unions. Quotations must be valid for the same duration as specified by the Owner for contract award. Insurance and 100% Payment & Performance Bonds will be required, and will pay up to 1.5% for the cost of the bond. Waiver of Subrogation will be required. We will provide assistance/advice with obtaining Bonds/Insurance/Credit/Equipment. Subcontractors must provide contractor's license number and Department of Industrial Relations (DIR) registration number with their quote. Plans and specs are available at no cost to interested DBE'S firms from the City of San Diego Planet Bids website using the Project No. K-17-1575-DBB-3 and/or our San Diego Office. We are an EOE & seriously intend to negotiate with qualified firms.

If you have any questions, Please contact Joe Eckardt: Phone 858-536-3100, Fax 858-586-0164 or email estimating@coffmanspecialties.com.

Non-DBE'S Subs/Suppliers: Indicate 2nd tier participation offered on your quotation as it will be evaluated with your price. For any bid proposal submitted on or after March 1, 2015 and any contract for public work entered into on or after April 1, 2015, the following registration requirements apply: Every Subcontractor is required to be registered to perform public work pursuant to Section 1725.5 of the Public Contract Code. No Contractor or Subcontractor shall be qualified to bid on, be listed in a bid proposal pursuant to Section 4104 of the Public Contract Code, or engage in the performance of any contract for public work, unless currently registered to perform public work pursuant to Section 1725.5. No bid shall be accepted nor any subcontract entered into without proof of the Subcontractor's current registration to perform public work pursuant to Section 1725.5. If used in our Bid, Coffman Specialties requires this proof be submitted w/in 24 hours of Bid Date.



9685 Via Excelencia, Ste 200 • San Diego, CA 92126

Phone: (858) 536-3100 • Bid Fax: (858) 586-0164

e-mail inquiries to: estimating@coffmanspecialties.com

Research Shows When Groups Are Diverse, Individuals Are Less Likely to Go Along With the Crowd

If you have ever sat in a business meeting and watched a group coalesce around a false premise or a bad decision, you might be interested to know that conformity in groups is a common experience and one that social science has studied extensively for decades.

While decision making can be affected by multiple factors including group size, time of day, location of meeting and history, conformity -- the tendency for an individual to agree with the majority's position -- is considered by so-

cial scientists to be a universal group phenomenon. It was first reported in the academic press by Solomon Asch in the early 1950s, when he asked individuals in groups of eight to publicly state which of three lines printed on a card was most similar in length to a single line printed on a second card. The correct answer was obvious, but surprisingly, was not always chosen.

Unbeknownst to the one actual participant in the study, Asch had stacked the group with seven accomplices who acted as the other partici-



pants. Their job was to frequently choose the wrong line. The actual study participants found

■ **Continued on page 6**



California Sub-Bid Request Ads



**REQUEST FOR SUBCONTRACTOR
& SUPPLIER BIDS**

Faris Construction Company is bidding on the following project as a prime contractor:

**LAC+USC Medical Center
Modular Chiller Plant
Spec #: 7450 CP#: 87383
Owner: County of Los Angeles
Dept of Public Works**

Faris Construction Company is seeking bids from qualified Community Business Enterprises (CBEs) for the following trades:

- Earthwork
- Micro Piles
- Landscaping
- Steel Fabrication
- Steel Erection
- Painting
- Electrical

Interested firms should contact **Richard Faris** at estimating@farisconstruction.com or by phone at **760.433.4500** or by fax at **760.433.4595**

Informational assistance is available regarding obtaining any necessary bonding, insurance or lines of credit related to the requirements of the work.



Lendlease (US) Construction Inc.

**71 Stevenson Street, Suite 800,
San Francisco, CA 94105
Contact: Ashley Jian
160FolsomSubcon@lendlease.com
415-971-6732**

**SBE & LBE Subcontractor & Supplier Bids
Requested For:**

**TRANSBAY BLOCK ONE
160 Folsom St.
San Francisco, CA 94105**

Group 1 (RFP 6/30/2017): Final Clean, Masonry Stone, Carpeting, Painting, Cubicles & Compartments, Toilet & Bath Accessories, Wardrobe & Closet Specialties, Fire Protection Specialties, Loading Dock Equipment. **Group 2 (RFP 7/06/2017):** Masonry, Misc. Metals, Finish Carpentry, Membrane Roofing, Doors, Frames & Hardware, Glass & Glazing, Hard Tile Countertops, Exterior Porcelain Tile, Wood Flooring, Resilient Flooring, Residential Appliances, Casework Supply. **Group 3 (RFP 7/25/2017):** Demolition, Site Clearing, Site Concrete, Precast Architectural Panels, Wood Paneling, Coiling Doors & Grilles, Shades, Casework Install, Landscaping, Irrigation & Paving

SBE/LBE

Pre-bid Meeting & Outreach Event

7/11/17 @ 1:30PM
Mission Creek Park Pavilion
290 Channel St, San Francisco, CA 94158

Please contact Ashley Jiang for access to **BID DOCUMENTS** on Box.



**5225 Hellyer Avenue, Suite #220
San Jose, CA 95138
Phone (408) 574-1400 Fax (408) 365-9548
Contact: Bob Williams
Email: estimating@graniterock.com**

**REQUESTING SUB-QUOTES FROM
QUALIFIED LBE SUBCONTRACTORS/
SUPPLIERS/TRUCKERS FOR:**

**Terminal 1 Boarding Area B Project –
Bid Package 4.1 –
Trade Package TP#31 Site Demolition,
Earthwork & Paving**

**Owner: City and County of San Francisco
c/o Austin – Webcor, a Joint Venture**

BID DATE: July 11 2017 @ 2:00 PM

Items of work include but are not limited to: Temporary Erosion Control Installation, Maintenance and Removal. Pavement, Slab and Footing Demolition. QC/QA Testing, Sawcutting, Water Truck Rental, Street Sweeper Rental, Trucking, Survey, Traffic Control, Shuttle Services, Striping Removal & New Striping Installation. MBGR, Misc Metals, Fixed and Removable Bollards, Class II Contaminated Material Off Haul Including Dump Fees, Soil Stabilization Fabric. Haul and Dispose of Asphalt Concrete Containing Petromat, Haul and Dispose of California Hazardous Material at Class I Landfill, Haul and Dispose of Non Hazardous Materials at Landfill.

Plans, specifications and bid documents (including the Project Labor Agreement, LBE forms, and local hire requirements) may be downloaded from the project's BuildingConnected site. Please send a request to view these documents to estimating@graniterock.com so that we may email you the link. 100% performance and payment bonds will be required from a qualified surety company for the full amount of the subcontract price. Subcontractors are encouraged to contact GGC Estimating with questions regarding bonding assistance, obtaining lines of credit, insurance, equipment, materials and/or supplies, or with any questions you may have. Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract. This will be a prevailing wage job. GGC intends to work cooperatively with all qualified firms seeking work on this project.

We are an Equal Opportunity Employer

**Mission Bay Development Group, LLC
is actively seeking General Contractors for the upcoming
Mission Bay Blocks 33-34 Public Improvements Scope 3
(Terry Francois Blvd and Mariposa St) project.**

The project is subject to the Office of Community Investment and Infrastructure (OCII's) 50% SBE/LBE participation goal for construction subcontracting, suppliers and truckers with first consideration given in the following order: 1) SBEs located in the project area. 2) San Francisco-based SBEs/LBEs. 3) Non-San Francisco-based SBEs which should be used to satisfy the 50% SBE participation goal only if San Francisco-based SBEs are not available, qualified, or if their bids or fees are significantly higher.

To help satisfy the 50% SBE goal, Local Business Enterprises (LBEs) certified by the City and County of San Francisco will be recognized and count towards the overall SBE goal on this project.

To search for certified LBEs/SBEs, please use: http://mission.sfgov.org/hrc_certification

The project manual and bid documents will be made available to each interested General Contractor. Please contact Cathy Serrano of Townsend Management, Inc., at (415) 355-6644 to pick up a set at the Mission Bay Office, 410 China Basin Street, San Francisco, CA 94158.

Proposed scope of work for this project includes but is not limited to demolition, storm drain, sewer, low pressure water, reclaimed water, rough and fine grading, concrete roadbase, asphalt wearing surface, concrete curb/gutter, concrete sidewalk, irrigation, landscape, and site furnishing work.

A pre-bid conference will be held at the Construction Manager's Trailer at 410 China Basin Street, San Francisco, CA on Tuesday, July 11, 2017 at 10:00 AM. MBE, WBE, LBE, and SBE subcontractors are strongly encouraged to attend.

**For additional information,
please contact Cathy Serrano at (415) 355-6644 or email cathy_serrano@tmi-cm.com**



SBE Targeted “Sub-Bid Express” Availability and CUF



“Utilize SBE’s “Targeted Sub-bid Express” to attract available businesses with their CUF (commercially useful function) code verified by certifying agencies. Firms have bidding experience and a history of using a “sharp pencil”. All of these firms “hang out” in SBE’s 1.5 million B2B diverse database. So “availability” is not a problem.



You get 2 ads for the price of one – one in the publication and one on our website and be assured that your message is delivered timely **BEFORE BID DATE**.

CONTACT US TODAY

A: 795 Folsom Street, 1st Floor, San Francisco, CA 94107

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F: 415-778-6255

E: sbe@sbeinc.com

W: www.sbeinc.com

SBE is a certified DBE firm

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To Download the AD ORDER FORM, please visit the link below:
<http://e8.octadyne.net/clientFiles/8023/Sub-Bid-Request-Order-Form-rev-5-20-16-.pdf>



California Sub-Bid Request Ads



LENAX-MARRS JV
 3700 Wilshire Blvd., Suite 560
 Los Angeles, CA 90010
 Phone: 213.637.9146 • Fax: 213.637.9149

REQUEST FOR CBE/LSBE
 SUBCONSULTANT INTEREST

Owner
 County of Los Angeles Department of
 Public Works Request for Proposals
 The Rancho Los Amigos
 South Campus Project
 Project Controls and Support Services
 RFP# AED7740083

Lenax Construction Services, Inc. and MARRS Services, Inc. is in the process of preparing a proposal for the Los Angeles County Department of Public Works Rancho Los Amigos South Campus Project. As part of the County's Community Business Enterprises (CBE) program, we are inviting firms registered as CBEs and LSBEs with the County to assist us with providing the following services:

- Document Control
- Scheduling
- Cost Estimating
- Cost Control

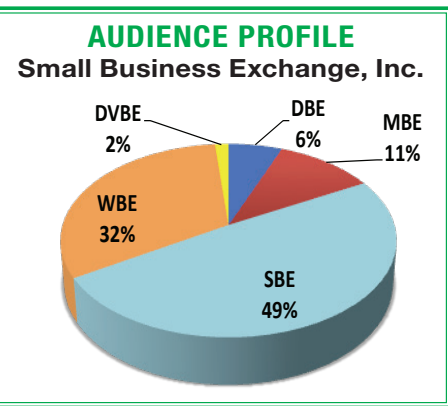
The County's Request for Proposal AED7740083 for 'Project Controls and Support Services' is available for download at <http://dpw.lacounty.gov/general/contracts/opportunities/>, or contact us and we will forward the RFP directly to you.

Assistance is available in obtaining any necessary bonding; lines of credit or insurance; or information related to the requirements for the work.

Resumes reflecting work experience with the County of Los Angeles Department of Public Works are a plus. Please send us the following items:

- Resume(s) (2 pages maximum)
- Firm overview/profile (1 page maximum)
- Billing rates through 2017
- Current County of Los Angeles CBE/LSBE Certification

The proposal due date is 07/19/17. We must receive all of the above items no later than 07/10/17. Please forward your response (or any questions) by e-mailing John Alspaugh at john.alspaugh@lenax.net.



Is requesting quotes from qualified DBE Subcontractors, Suppliers, and Service Providers for the following (but not limited to) work:

Soil Nails, Shotcrete, AC Paving, Micro Tunneling, Minor Concrete, Rebar, Clear & Grub, Dewatering, Cement-Bentonite Cut-Off Wall, Hydroseeding, Electrical, Fencing, Furnish & Install Rip Rap, Silt Fence, Sand Bags, Fiber Rolls, Supply CMB, Supply Decomposed Granite, Supply Drain Rock, Supply Filter Sand, Supply Rip Rap, Supply Asphalt Concrete, Supply Misc. Metals

TRAMPAS CANYON DAM AND RESERVOIR

San Juan Capistrano, Orange County, CA

Santa Margarita Water District

Contract Number 1773

Project Code: C00C73

BID DATE August 9, 2017 @ 2:00 p.m.

Sub & Vendor Scopes and Bids Due Prior

Sukut Construction, LLC

4010 W. Chandler Avenue, Santa Ana, CA 92704

Contact: Jerry Pabbruwee

Phone: (714) 540-5351 • Fax: (714) 545-2003 • Email: estimating@sukut.com

Plans/specs are available for viewing at our office by appointment or via ftp. Subcontractors must be prepared to furnish 100% performance and payment bonds and possess current insurance and workers' comp coverage. Sukut Construction will assist Qualified Subcontractors in obtaining bonds, insurance, and/or lines of credit. Please contact Sukut Construction for assistance in responding to this solicitation. Subcontractors/Vendors will be required to sign Sukut's Standard Subcontract/Purchase Order. Copies are available for examination.

Sukut Construction's listing of a Subcontractor in its bid to the agency is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with Subcontractor's price quotes. Quotations must be valid for the same duration as specified by Owner for contract award.

Sukut Construction, LLC

An Equal Opportunity Employer

SYBLON REID

P.O. BOX 100 • Folsom, CA 95763

Phone: (916) 351-0457 • Fax: (916) 351-1674

Contact: Karen Reichenberger

Sub-Bids Requested From MBE, WBE, DBE, DVBE, SB, SDB, WOSB, HubZONE SB, Service DVOBS, Small Micro Business Subcontractors & Suppliers for:

Santa Clara Valley Water District
Pacheco Conduit Inspection and Rehabilitation Project

Location: City of Santa Clara, CA

Bid Date: July 26, 2017 @ 2:00PM

Trades Solicited:

Demolition, Clear & Grub, Dewatering, CL Fence, Welded Wire Mesh Fence, Concrete, Steel Pipe, Valves & Actuators, Steel Structures, SWPPP, Surveying, Trucking, Traffic Control, Construction Area Signs, Metal Fabrications, Coating & Painting, Polyurea Liner, Contact and Pressure Grouting, Concrete Pumping, Concrete Sawing.

If a portion of the work is too large for you to handle, contact us and we will try and break it into smaller portions

Subcontractors and suppliers must be licensed to conduct business in the state of California. Must be able to provide payment and performance bonds provided by approved surety company. SRC will pay bond premium up to 1.5% of subcontract amount and will assist with insurance compliance. SRC will work with subcontractors on joint check agreements. Plans and specs are available for viewing at our Folsom office and upon request will provide FTP site for electronic viewing of project.

Bonding, insurance, lines of credit and any technical assistance or information related to the plans or specifications for the work well be made available to interested DGS certified small and micro business suppliers and subcontractors. Assistance with obtaining necessary equipment, supplies, materials, or related assistance or services for this project will also be offered to interested DGS certified small and micro business suppliers and subcontractors.



Public Legal Notices

CALIFORNIA STATE UNIVERSITY STANISLAUS

NOTICE TO CONTRACTORS CENTRAL PLANT BOILER REPLACEMENT PROJECT 10800 CSU STANISLAUS

One University Circle, Turlock, CA 95382

The Trustees of the California State University will receive sealed bid proposals in room MSR270, at the above address, for furnishing all labor and materials for construction of the Central Plant Boiler Replacement Project #10800, for the CSU Stanislaus campus.

Proposals will be received in the above-mentioned room until 2:00 p.m. on July 27, 2017 in accordance with the contract documents, at which time the proposals will be publicly opened and read.

In general, the work consists of removal of one (1) existing 300hp hydronic natural gas fire tube boiler and one (1) existing heating water expansion tank and appurtenances. New work involves a new 300 hp boiler equal to the existing, a new bladder type heating water expansion tank, a new air and dirt separator, and modifications to piping, controls and equipment in accordance with the plans and specifications prepared by Nexus Engineering, Attn: Travis Haveman at (209) 572-7399. Plans and specifications may be seen at the office of the University and Plan Rooms. Engineer's construction estimate is \$587,500.

Plans and specifications will be available for review and purchase after June 23, 2017 by requesting them from ARC by going to www.e-ARC.com/ca/modesto then clicking on "Public Planroom" or by calling the ARC Modesto location at (209) 524-2924 asking for the PlanWell Department. Plans and specifications cost approximately \$100 plus tax and shipping payable to ARC and are non-refundable.

Each bidder offering a proposal must comply with bidding provisions of Article 2.00 et seq. in the Contract General Conditions, and should be familiar with all the provisions of the Contract General Conditions and Supplementary General Conditions.

This project is a public works project and is subject to prevailing wage rate laws (see Contract General Conditions, Article 4.02-c). All contractors and all tiers of subcontractors bidding on this project shall register to bid public works projects with the Department of Industrial Relations (DIR), and maintain current this registration pursuant to Labor Code Section 1725.5. Please go to <http://www.dir.ca.gov/Public-Works-PublicWorks.html> for more information and to register.

A mandatory pre-bid walkthrough has been scheduled for July 6, 2017 at 10:00 am. Interested bidders should assemble at the Facilities Services Plan Room, Building #4 on the campus map.

The Trustees require the successful bidder to achieve three percent (3%) DVBE participation in contracting construction projects as established in the bidding documents, and bidders shall identify the DVBEs to be used to satisfy this requirement in their bids. The University is granting a DVBE bid incentive of up to 1% as described in the Contract General Conditions.

It will be the responsibility of each bidder to obtain a bid proposal package in sufficient time to fulfill requirements therein. Bid proposal packages are obtainable only by contractors, licensed in the State of California with a B and/or a C-20 license, and registered with the DIR to bid public works projects. The bid packages must be requested from the Trustees, located at CSU Stanislaus, One University Circle, Turlock, CA 95382, Attention: Tim Overgaauw, (209) 664-6626.

CITY OF LODI

NOTICE IS HEREBY GIVEN, that the City of Lodi has established a proposed Overall Three Year Disadvantaged Business Enterprise (DBE) Goal for FTA-assisted projects of 1.73%, for Federal Fiscal years 2017/18, 2018/19, and 2019/20.

The DBE Goal is applicable to DOT (FTA)-assisted contracting opportunities scheduled to be awarded during the period of October 1, 2017 through September 30, 2020. The City of Lodi's proposed Three Year Goal and its rationale (developed in response to U.S. Department of Transportation's Disadvantaged Business Enterprise Program Regulations published under Title 49 CFR Part 26) are available on the City of Lodi Transit Division Website: www.lodi.gov/transit

The goal and rationale are also available for inspection for thirty (30) days following the date of this Notice from 7:30am to 5:30pm Pacific Standard Time, Monday through Thursday at City of Lodi's Public Works Department.

Location:

Lodi City Hall
Public Works Department
221 West Pine Street
Lodi, CA 95240

Attn: Julia Tyack
DBE Liaison Officer
(209)333-6800 ext. 2076
jtyack@lodi.gov

Comments regarding the Goal will be accepted for thirty (30) days from the date of this Notice. Comments can be forwarded to Julia Tyack, DBE Liaison Officer, at the above stated address, phone number, and email; or to Lynette Little, Civil Rights Specialist, FTA Region IX, 201 Mission Street Suite 1650, San Francisco, CA 94105-1926.

Research Shows When Groups Are Diverse, Individuals Are Less Likely to Go Along With the Crowd

Continued from page 2

themselves going along with their ostensible group members who falsely stated that lines of different lengths were in fact the same.

As a result, the group frequently coalesced around a factually inaccurate decision. This finding may not be a surprise if you've ever experienced group decision making at its worst, but it is troubling just the same.

Given the changing nature of the workplace, and with help from our colleagues, Hannah Birnbaum from the Kellogg School of Management and Laura Babbitt and Samuel Sommers from Tufts University, we recently set out to revisit Asch's work with one important twist: We compared rates of conformity in all-white groups -- the types of groups that Asch used -- to racially diverse groups, which are more reflective of today's demographics.

Across three studies that drew from different samples of participants, we found that white participants in racially diverse groups were significantly less likely to conform to a clearly inferior decision compared to white participants in all-white groups. That is, in diverse groups, white participants were less likely to follow suit as they witnessed their fellow group members converge on the wrong decision.

These results are remarkable for at least a couple reasons. First, we did not allow group members to discuss, much less utter a word to one another. Rather, these results suggest that mere membership in racially diverse versus homogeneous groups reduced conformity.

Second, these findings recast what we have come to think of as "normal" with respect to the incidence of conformity in groups. Our findings in the all-white part of the experiment mirror classic conformity research, with individuals, on average, yielding to the majority opinion about 30 percent of the time. In diverse groups, this frequency dropped to 20 percent; in subsequent studies, it was even lower. Conformity in groups may indeed be universal, but these studies show that it is malleable, and fluctuates with the racial composition of groups.

These results don't mean that diversity is a panacea nor should they be taken as evidence that diversity improves decision-making wholesale. What they do suggest, however, is that in the face of consensus emerging around a bad decision, racial diversity can ease the pressure individuals feel to follow others' lead -- allowing them to hold fast to what they believe to be true.

SOURCE: www.entrepreneur.com



California Sub-Bid Request Ads



Kiewit

Kiewit Infrastructure West Co.
4650 Business Center Drive Fairfield, CA 94534
Attn: Victor Molina • norcal.bids@kiewit.com
Fax: 707-439-7301

Requests sub-bids from qualified Subcontractor and/or Supplier seeking to participate in the City of Fremont Warm Springs BART West Access Bridge and Plaza Project in Warm Springs, CA.

http://www.alamedactc.org/app_pages/view/8080

Subcontractors and Suppliers for the following project:

**Warm Springs BART
West Access Bridge and Plaza Project
Owner: City of Fremont
Bid Date: August 1, 2017 @ 2:00 P.M.**

Local Business Enterprises (LBEs)

wanted for the following scopes, including, but not limited to: Aggregates, AC Paving, Bird Control Devices, Cast in Place Concrete, Precast Concrete, Minor Concrete, Concrete Pumping, Concrete Ready-mix, Concrete Reinforcement Supply & Install, Concrete Forms, Concrete Accessories, Concrete Washouts, Canopy, CIDH, CCTV, Clear & Grub, Demolition, Dewatering, Elevators & Escalators, Elastomeric Bearing Pads, Earthwork, Erosion Control, Electrical, Falsework, Fencing & Gates, Fire Alarm & Detection System, Fire Suppression, Fire-stopping, Finishes, Non-Shrink Grouting, HVAC, Hydro-seeding, Instrumentation and Controls, Joint Protection, Landscaping, Masonry, Metal Doors and Access Doors, Metals, Metal Decking, Metal Wall Panels, Modified Bitumen Roofing, Lime Treatment, Openings, Pavement Markings, Painting and Anti-Graffiti Coating, Piling, Piping, Plumbing, Quality Control, Safety Specialties, Site Furnishings, Structural Steel, Station Identification Pylons, Sheet Metal & Flashing, Shoring, Signage, Site Clearing, Street Sweeping, SWPPP, Synthetic Turf, Tiling, Thermal & Moisture Protection, Trucking & Hauling, Vibration Monitoring, Utility Structures, Waterstops, Wayfinding System, Wire-Mesh Barrier Screens and Water Truck.

Bonding, insurance, and any technical assistance or information related to the plans or specification and requirements for the work will be made available to interested Alameda County Transportation Commission (CTC) certified LBE/SLBE/VSLBE business suppliers and subcontractors. Assistance with obtaining necessary equipment, supplies, materials, or services for this project will be offered to interested certified suppliers and subcontractors.

**Subcontractor and Supplier Quotes
are due NO LATER THAN July 31, 2017 at 5 PM.**

Plans are available for viewing at our office at our address below and through SmartBidNet (SBN).

All subcontractors that are registered in our SBN database will receive an invitation to bid. Please visit <http://www.kiewit.com/districts/northern-california/overview.aspx> to register your company to be able to receive bidding information, view plans and specifications.

You can view the plans in our office during regular business hours by appointment.

Performance Bond and Payment Bonds may be required for subcontractors and a suppliers bond for suppliers.

Prevailing Wages apply.

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8201 Edgewater Drive, Suite 202 • Oakland, CA 94621
Phone (510) 777-5000 • Fax (510) 777-5099

SLBE (Alameda CTC) Subcontractor/Supplier Bids Requested For:

**City of Fremont
Warm Springs BART West Access Bridge and Plaza Project
City Project No. PWC 8804
Bid Date: August 1, 2017 at 2:00PM
Fax all quotes to 510-777-5099**

Requesting certified SLBE (Alameda CTC) Subcontractor and Supplier Quotes on: Ready-Mix Supplier, Aggregate Supplier, Misc. Metals Supplier, Structural Steel Supplier, Pipe Supplier, Station Plaza Furnishings, Bridge Bearing Pads, Electrical, Communications, Fencing, Railing, Rebar, Mechanical, Civil & Utilities, Elevator & Escalator, Masonry, Concrete Flatwork, Structural Steel Erection, Structural Concrete, Landscaping, Signs, Striping, Driven Pile, Demolition, Water Pollution Prevention, Construction Testing, Trucking

Plans and specifications are available through BidSync, may be purchased through ARC (408)262-3000, or are available for viewing by appointment only at Shimmick Construction's Office: 8201 Edgewater Drive, Suite 202, Oakland, CA 94621.

Subcontractors and Suppliers interested in this project may contact Aron Oshio by email at aoshio@shimmick.com.

100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with **bonding, insurance or lines of credit contact Scott Fairgrieve at (510) 777-5000.**



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Subcontractors, Vendors,
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